

USING AI/NLP BASED “**VOICE OF THE CUSTOMER**” TECHNOLOGY FOR ASIA’S LARGEST HOSPITAL BRAND

How we used our proprietary social listening and market research technology, GenY Labs, to help a Hospital brand monitor mentions, provide customer service and react to crises in real time.

The Brand

The brand is Asia’s largest healthcare services provider. Founded in 1983, it is a trusted name in the industry with over 45 million beneficiaries from 121 countries. Considering the mammoth size of its operations and daily engagement with its customers, managing customer response efficiently across touch points was crucial to its business and bottom line.

The Problem statement: Taking social listening to the next level

A large percentage of the brand’s customers are active netizens, commenting, liking, discussing, reviewing and rating various products and services. To reach out to these customers and leverage the brand’s online presence, it was pertinent to create a central social listening system, which could draw actionable insights from the buzz around the brand, like quickly categorize issues, inform relevant stakeholders, escalate wherever needed and reach out to customers with solutions within defined timelines. Most importantly, it would add a human voice to the brand which would result in sustainable customer engagement.

At a basic level, the following needed to be taken care of.

- A high volume of customer enquiries, complaints, news mentions need to be listened to and addressed.
- The responsiveness to consumer enquiries need to be increased significantly

In addition, the brand wished to make more sense of the buzz for upstream market research and crisis prediction.

- Crisis needs to be predicted and managed
- Insights which range from operational level insights (e.g. which location and department has the most consumer issues) need to be gathered
- Consumer perception about the brand needs to be mapped and marketing campaigns devised with that input

Strategy

The choice was between using an off-the-shelf social media monitoring tool or creating something which is industry specific, thereby better poised to provide insights. We created an AI/NLP based social listening technology for hospitals and deployed this for the brand

Location & Department related insights

Where is the comment/complaint originating from?
Which department does it pertain to (IPD/OPD/ICU etc.)?

Specialization discovery

Which specialization is the comment/complaint related to

Root cause of the issue/praise

Pricing related (e.g. high price, billing, insurance)?
Service related(e.g. Delays)?
People related
(e.g. Doctors/Nurses)?

Execution

GenY Labs deployed. It is an AI/NLP powered SaaS product that helps social listening through a defined framework created from GenY Medium's experiences with different customers.



Listen

Coverage: Ability to listen-in to data from multiple sources including social, review boards, news, blogs and emails. GenY Labs uses the Twitter / FB 'fire-hose' rather than a polling method, thereby providing 100% real time access to the buzz.



Insight

Industry specific AI/NLP models: A state-of-the-art sentiment analysis engine with between 80%-90% accuracy (best in class). Different models for multiple industries.

Attribution beyond sentiment: Ability to add more dimensions to the data – where is the complaint from? What is the root cause?

Intuitive visualization: Use intuitive charts and graphs to be able to visualize data, trends and draw insights for own brand plus competition



Act

Action workflows: Insights are actionable right from the platform – automated alerts to identified SPOCS, ability to integrate to existing CRM solutions being used (Salesforce, Microsoft Dynamics, Zendesk etc.)

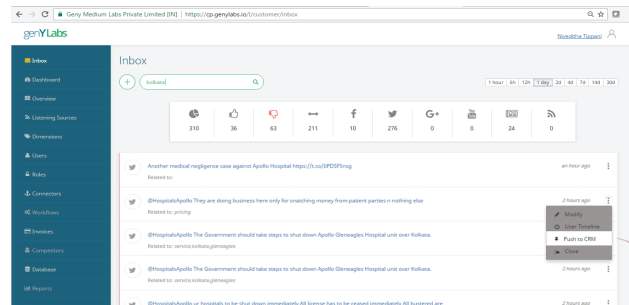
Execution

Technology

- Cloud based so that people can access it in real time
- Fire-hose to listen versus polling, to ensure we listen real time instead of with a lag
- Connect with a CRM (Freshdesk) so that the team at the hospital can action and report back

CRM Integration

Powerful search available to identify issues related to a particular location, time, problem-type, root-cause and so on. Queries complaints straightaway pushed to CRM where a ticket is created, tracked, deadline assigned and finally ensured its closure



Push to CRM

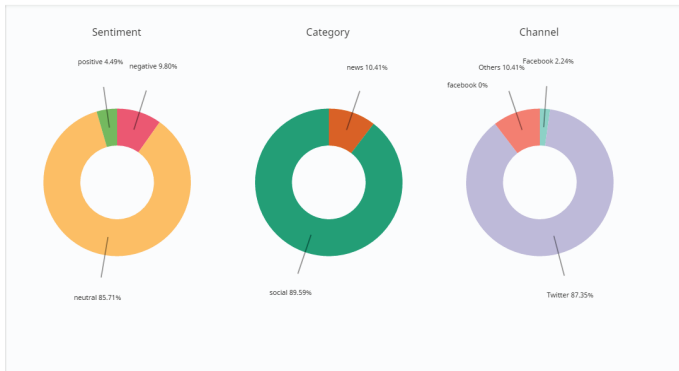
Training and deployment amongst the team

- 60 people connected organization wide to receive and respond to the queries
- Establishment of an escalation matrix going all the way to the CEO
- Training on select aspects of the solution as appropriate

Outcome

Overall sentiment analysis

Overall buzz volume, sentiment (real time) for the senior most management

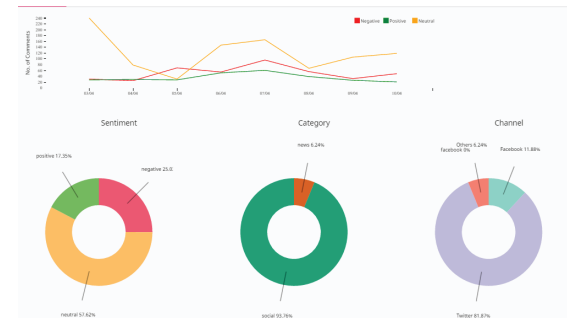


Reduction in Turn Around Time (TAT)

The implementation of the tool, integration with the CRM and the escalation mechanism (with disincentives), ensured that the TAT for the brand was the lowest (i.e., most responsive amongst peers). Monthly 50-60 queries recorded. Drastic drop in response time from 2 days to below 1-2 hours.

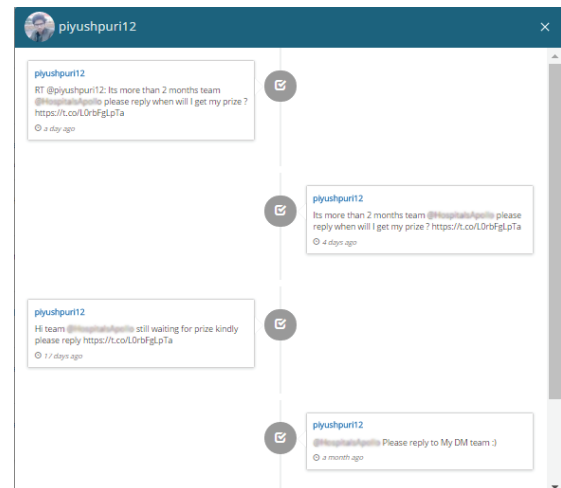
During crisis, surge in traction

Whenever there's surge in traction, brand is alerted so that necessary measures can be planned on time.



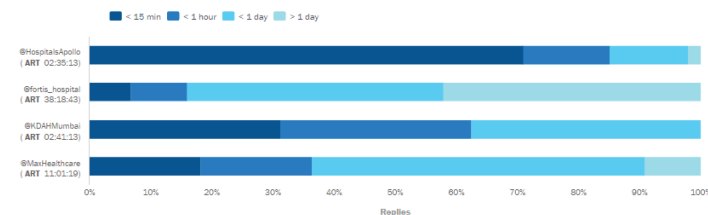
Deep insights

User timeline at the individual level which provides context while taking an action



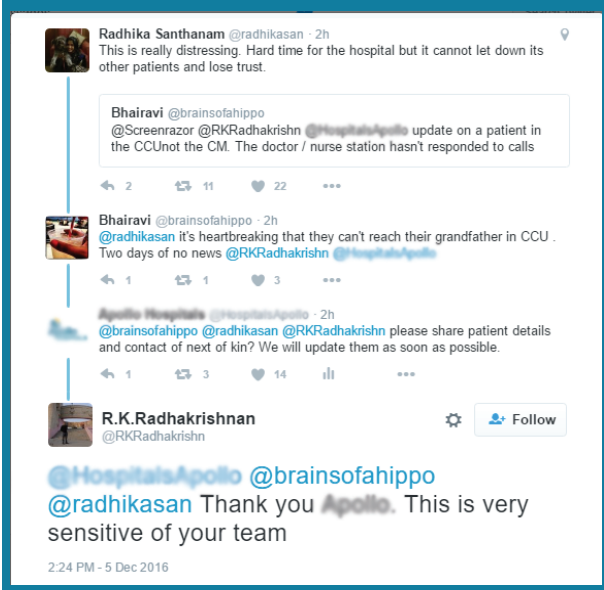
Average Reply Time (ART)

@HospitalsApollo Replies the fastest. @fortis_hospital takes the longest to Reply



Crisis Management

When ex-TN CM **Jayalalitha** was hospitalized at the branch's Chennai branch, continuous updates pushed through social channels



Radhika Santhanam @radhikasan · 2h
This is really distressing. Hard time for the hospital but it cannot let down its other patients and lose trust.

Bhairavi @brainsofahippo
@Screenrazor @RKRadhakrishn @HospitalsApollo update on a patient in the CCU not the CM. The doctor / nurse station hasn't responded to calls

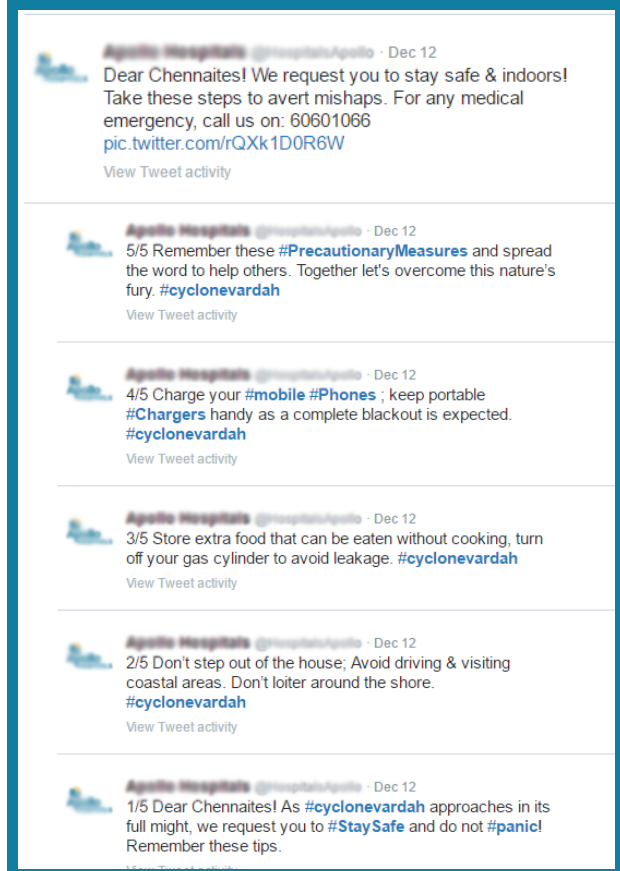
Bhairavi @brainsofahippo · 2h
@radhikasan it's heartbreaking that they can't reach their grandfather in CCU. Two days of no news @RKRadhakrishn @HospitalsApollo

Apollo Hospitals @HospitalsApollo · 2h
@brainsofahippo @radhikasan @RKRadhakrishn please share patient details and contact of next of kin? We will update them as soon as possible.

R.K.Radhakrishnan @RKRadhakrishn
@HospitalsApollo @brainsofahippo @radhikasan Thank you Apollo. This is very sensitive of your team

2:24 PM · 5 Dec 2016

During **cyclone Vardah**, guided people with details of necessary measures they can take to stay safe



Apollo Hospitals @HospitalsApollo · Dec 12
Dear Chennaites! We request you to stay safe & indoors! Take these steps to avert mishaps. For any medical emergency, call us on: 60601066
pic.twitter.com/rQXk1D0R6W
View Tweet activity

Apollo Hospitals @HospitalsApollo · Dec 12
5/5 Remember these **#PrecautionaryMeasures** and spread the word to help others. Together let's overcome this nature's fury. **#cyclonevardah**
View Tweet activity

Apollo Hospitals @HospitalsApollo · Dec 12
4/5 Charge your **#mobile #Phones**; keep portable **#Chargers** handy as a complete blackout is expected. **#cyclonevardah**
View Tweet activity


Apollo Hospitals @HospitalsApollo · Dec 12
3/5 Store extra food that can be eaten without cooking, turn off your gas cylinder to avoid leakage. **#cyclonevardah**
View Tweet activity

Apollo Hospitals @HospitalsApollo · Dec 12
2/5 Don't step out of the house; Avoid driving & visiting coastal areas. Don't loiter around the shore. **#cyclonevardah**
View Tweet activity


Apollo Hospitals @HospitalsApollo · Dec 12
1/5 Dear Chennaites! As **#cyclonevardah** approaches in its full might, we request you to **#StaySafe** and do not **#panic**! Remember these tips.
View Tweet activity

Examples

Operational issues or queries addressed to the brand from across locations are centrally responded to, making it One Voice of the brand that engages regularly with customers.

erudchee @erudchee · Mar 29
 @HospitalsApollo no hot water, no room heating at Apollo Vizag for last 5 days, Administration Facilities fail to respond, please discharge

1


erudchee @erudchee · Mar 30
 thanks for sorting out room heating, hot water starts around noon, I can work with that. Thanks.

1


Apollo Hospitals @HospitalsApollo

Replying to @erudchee

We are glad to know that the issue has been resolved. Feel free to get in touch with us in case you need any other help. Thanks.

MI @ismailmulla81 · 3m
 has very good staff, Dr- Abhijeet, Dr Vijay Yewale, Dr Mini, cleaner-Hasina, recpt - virendra thakur, Ms Falak, Ms samiksha

1

MI @ismailmulla81 · 15m
 is one of the best for its service. Biggest assets are it's staff, doctors, management, etc. @TimesNow


1


I had called Ms.Darshana Vijay and apologized for the same and also assured to rectify with correct images. She had mentioned that she is in Kerala right now and she will back this weekend.

I will follow on the same and do as required.

With thanks and regards,

Sumitha Mandal
 Executive- Guest Relations
 ASH-OMR
 Contact no. 9710433343

Darsana Vijay @DarsanaVijay · Mar 28
 went to your perungudi branch. Gp advised USS. The report had scan images of another individual (who was pregnant).




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Apollo Hospitals @HospitalsApollo

Replying to @DarsanaVijay

We hope that our team got in touch with you. Please be assured that appropriate measures are being taken. Thanks.


aN-uP @anupsjaiswal


Follow

At @HospitalsApollo Belapur, #NaviMumbai since yesterday morning & will admit, it has the BEST ever hospital staff I have ever dealt with.


5:00 PM · 29 Mar 2017

1

 @anupsjaiswal

126

Tweet

Apollo Hospitals @HospitalsApollo · now
 @anupsjaiswal Thanks for your kind appreciation. It is our commitment to provide the best healthcare services to our patients